

Consolidated quarterly report at September 30, 2001

Centrale del Latte di Torino & C. S.p.A. Via Filadelfia 220 10137 Torino Tel. 011 3240200 - Fax 011 3240300

e.mail: posta@centralelatte.torino.it

investor relations: vaudagnotti@centralelatte.torino.it

www.centralelatte.torino.it Capitale sociale €20.600.000 i.v. C.C.I.A.A. Torino 631/77 C.F. - P.I. 01934250018

1. Financial statements

1.1 Balance sheet (millions of lire)

| | September 2001 | 1 | September 2000 | | June 2001 | | Dec 31 2000 | |
|--|-------------------|--------|-------------------|--------|--------------|--------|----------------|--------|
| Non - current assets | | | | | | | | |
| Technical fixed assets | 35,423 | | 31,295 | | 33,784 | | 33,365 | |
| Intangible fixed assets | 28,264 | | 28,002 | | 28,990 | | 30,287 | |
| Shareholdings and securities | 3,649 | | 53 | | 3,649 | | 53 | |
| Total non-current assets | 67,337 | 94.2% | 59,351 | 99.5% | 66,423 | 99.3% | 63,706 | 102.2% |
| Current assets | | | | | | | | |
| Trade receivables | 20,462 | | 18,985 | | 20,916 | | 20,609 | |
| Inventories | 2,782 | | 3,219 | | 3,509 | | 3,568 | |
| Accrued income & prepaid expenses | 1,272 | | 670 | | 1,145 | | 745 | |
| Other current assets | 11,308 | | 12,441 | | 13,411 | | 13,597 | |
| Trade payables | (21,014) | | (22,657) | | (25,443) | | (29,538) | |
| Other payables | (7,391) | | (1,451) | | (9,265) | | (7,978) | |
| Accrued expenses & deferred income | (2,689) | | (2,332) | | (2,485) | | (843) | |
| Taxes liabilities | (554) | | (8,574) | | (611) | | (1,534) | |
| Net current assets | 4,176 | 5.8% | 299 | 0.5% | 1,177 | 1.7% | (1,374) | -2.2% |
| TOTAL FUND EMPLOYED | 71,513 | 100.0% | 59,650 | 100.0% | 67,601 | 100.0% | 62,332 | 100.0% |
| Long-term liabilities and provisions | | | | | | | | |
| Provision for employee severance | 4,097 | | 3,984 | | 4,087 | | 3,932 | |
| For tax | 0 | | 335 | | 0 | | 0 | |
| Other provision | 0 | | 100 | | 0 | | 0 | |
| Deffered taxes | 619 | | 565 | | 576 | | 474 | |
| Total long-term liabilities and provisions | 4,717 | 6.6% | 4,984 | 8.4% | 4,663 | 6.9% | 4,406 | 7.1% |
| Financial position | | | | | | | | |
| Cash, bank and securities | (25,202) | | (3,125) | | (26,449) | | (30,143) | |
| Own shares | (864) | | 0 | | (345) | | | |
| Bank debts | 23,194 | | 24,589 | | 19,501 | | 17,580 | |
| Debts due to holding company | 0 | | 0 | | 0 | | 0 | |
| Credits due from holding company | (188) | | 0 | | (188) | | (188) | |
| Medium/long term financing | 969 | | 969 | | 969 | | 969 | |
| Net financial position | (2,090) | -2.9% | 22,432 | 37.6% | (6,511) | -9.6% | (11,781) | -18.9% |
| Shareholders' equity | | | | | | | | |
| Share capital | 39,887 | | 28,420 | | 39,887 | | 39,887 | |
| Reserves | 29,009 | | 4,026 | | 29,203 | | 30,223 | |
| Net profit | (10) | | (212) | | 359 | | (403) | |
| Total Shareholders' equity | 68,886 | 96.3% | 32,234 | 54.0% | 69,449 | 102.7% | 69,707 | 111.8% |
| TOTAL OWN & MINORITY FUNDS | 71,513 | 100.0% | 59,650 | 100.0% | 67,601 | 100.0% | 62,332 | 100.0% |

1.2 Balance sheet (Euro)

| | September | | September | | June | | Dec 31 | |
|---|-----------------|--------|-----------------|--------|--------------|--------|--------------|--------|
| | 2001 | | 2000 | | 2001 | | 2000 | |
| Non - current assets | | | | | | | | |
| Technical fixed assets | 18,294,506 | | 16,162,519 | | 17,448,169 | | 17,231,837 | |
| Intangible fixed assets | 14,597,313 | | 14,462,342 | | 14,971,901 | | 15,642,111 | |
| Shareholdings and securities | 1,884,763 | | 27,372 | | 1,884,763 | | 27,429 | |
| Total non-current assets | 34,776,582 | 98.3% | 30,652,233 | 97.0% | 34,304,833 | 99.3% | 32,901,377 | 102.2% |
| Current assets | | | | | | | | |
| Trade receivables | 10,567,954 | | 9,804,900 | | 10,802,303 | | 10,643,595 | |
| Inventories | 1,436,671 | | 1,662,475 | | 1,812,234 | | 1,842,510 | |
| Accrued income & prepaid expenses | 656,878 | | 346,026 | | 591,143 | | 384,820 | |
| Other current assets | 5,839,920 | | 6,425,240 | | 6,926,217 | | 7,022,481 | |
| Trade payables | (10,853,051) | | (11,701,364) | | (13,139,961) | | (15,254,970) | |
| Other payables | (3,817,073) | | (749,379) | | (4,785,175) | | (4,120,038) | |
| Accrued expenses & deferred income | (1,388,645) | | (1,204,377) | | (1,283,424) | | (435,543) | |
| Taxes liabilities | (285,891) | | (4,428,101) | | (315,306) | | (792,443) | |
| Net current assets | 2,156,765 | 5.8% | 155,420 | 0.5% | 608,031 | 1.7% | (709,589) | -2.2% |
| TOTAL FUND EMPLOYED | 36,933,347 | 100.0% | 30,807,653 | 100.0% | 34,912,864 | 100.0% | 32,164,359 | 100.0% |
| Long-term liabilities and provisions | | | | | | | | |
| Provision for employee severance | 2,116,093 | | 2,057,517 | | 2,110,697 | | 2,030,949 | |
| For tax | 0 | | 173,013 | | 0 | | 0 | |
| Other provision | 0 | | 51,646 | | 0 | | 0 | |
| Deffered taxes | 319,937 | | 291,853 | | 297,674 | | 244,645 | |
| Total long-term liabilities and | 2,436,030 | 6.6% | 2,574,029 | 8.4% | 2,408,371 | 6.9% | 2,275,594 | 7.1% |
| provisions | | | | | | | | |
| Financial position | (12.015.074) | | (1, (12, 200) | | (12.650.960) | | (15 567 676) | |
| Cash, bank and securities | (13,015,874) | | (1,613,200) | | (13,659,860) | | (15,567,676) | |
| Own shares | (446,190) | | 0 12,699,045 | | (178,346) | | 9,079,486 | |
| Bank debts Debts due to holding company | 11,978,786 0 | | 12,099,043 | | 10,071,652 | | 9,079,480 | |
| Credits due from holding company | (96,836) | | 0 | | (96,836) | | (96,836) | |
| Medium/long term financing | 500,532 | | 500,532 | | 500,532 | | 500,532 | |
| Net financial position | (1,079,581) | -2.9% | 11,586,377 | 37.6% | (3,362,857) | -9.6% | (6,084,494) | -18.9% |
| Shareholders' equity | | | | | | | | |
| Share capital | 20,600,000 | | 14,677,500 | | 20,600,000 | | 20,600,000 | |
| Reserves | 14,982,132 | | 2,079,255 | | 15,082,043 | | 15,608,773 | |
| Net profit | (5,233) | | (109,508) | | 185,308 | | (208,085) | |
| Total Shareholders' equity | 35,576,899 | 96.3% | 16,647,247 | 54.0% | 35,867,351 | 102.7% | 36,000,688 | 111.8% |
| TOTAL OWN & MINORITY FUNDS | 36,933,347 | 100.0% | 30,807,653 | 100.0% | 34,912,864 | 100.0% | 32,191,788 | 100.0% |

1.3 Income statement (millions of lire)

| (milions of Lire) | 3rd QRT 2001 | | 3rd QRT 2000 | | Sept, 30 2001 | | Sept, 30 2000 | | Dec,31 2000 | |
|---|-----------------|----------|-----------------|----------|------------------|----------|------------------|----------|----------------|------------------|
| Value of production | 2001 | | 2000 | | 2001 | | 2000 | | 2000 | |
| Revenues from sales and services | 27.655 | 100.7% | 26.544 | 99.6% | 88.320 | 99.9% | 83.038 | 99.4% | 113.779 | 98.9% |
| Changes in inventories | (381) | -1.4% | (86) | -0.3% | (478) | -0.5% | (24) | 0.0% | 317 | 0.3% |
| Other revenues and income | 180 | 0.7% | 195 | 0.7% | 564 | 0.6% | 486 | 0.6% | 942 | 0.3% |
| Value of production | 27,454 | 100.0% | 26,653 | 100.0% | | 100.0% | 83,500 | 100.0% | | 100.0% |
| Production costs | 21,434 | 100.0 76 | 20,033 | 100.0 70 | 00,400 | 100.0 70 | 03,300 | 100.0 70 | 113,039 | 100.0 70 |
| Services | (6.054) | -22.1% | (6.040) | 22.70/ | (19.071) | 21.50/ | (17.222) | -20.8% | (22.912) | -20.7% |
| Raw materials | (-,, | | (-,, | | (18,971) | | (17,332) | | (23,813) | -20.7% -59.5% |
| | (15,860) | -57.8% | (15,522) | | (50,552) | | (48,633) | -58.2% | (68,423) | |
| Other operating costs | (592) | -2.2% | (836) | -3.1% | (1,699) | -1.9% | (2,292) | -2.7% | (2,055) | -1.8% |
| Value added | 4,947 | 18.0% | 4,255 | 16.0% | 17,184 | 19.4% | 15,243 | 18.3% | 20,747 | 18.0% |
| Personnel costs | (2,832) | -10.3% | (2,890) | -10.8% | (9,204) | -10.4% | (8,735) | -10.5% | (11,624) | -10.1% |
| Gross operating margin (EBITDA) | 2,116 | 7.7% | 1,365 | 5.1% | 7,980 | 9.0% | 6,508 | 7.8% | 9,123 | 7.9% |
| Writedown of accounts receivable | (362) | -1.3% | (77) | -0.3% | (470) | -0.5% | (171) | -0.2% | (183) | -0.2% |
| Amortisation and depreciation of fixed assets | (1,906) | -6.9% | (1,707) | -6.4% | (5,744) | -6.5% | (4,970) | -6.0% | (6,862) | -6.0% |
| Operating profit (EBIT) | (152) | -0.6% | (419) | -1.6% | 1,766 | 2.0% | 1,367 | 1.6% | 2,077 | 1.8% |
| Financial income | 299 | 1.1% | 16 | 0.1% | 1,107 | 1.3% | 170 | 0.2% | 509 | 0.4% |
| Financial expenses | (402) | -1.5% | (401) | -1.5% | (1,056) | -1.2% | (1,026) | -1.2% | (1,499) | -1.3% |
| Extraordinary income | 25 | 0.1% | 38 | 0.1% | 41 | 0.0% | 329 | 0.4% | 551 | 0.5% |
| Extraordinary expenses | (108) | -0.4% | 20 | 0.1% | (384) | -0.4% | (180) | -0.2% | (645) | -0.6% |
| Pre-tax profit | (338) | -1.2% | (746) | -2.8% | 1,475 | 1.7% | 660 | 0.8% | 993 | 0.9% |
| Income tax on current year earnings | 25 | 0.1% | 51 | 0.2% | (1,301) | -1.5% | (807) | -1.0% | (1,283) | -1.1% |
| Other non-deductible taxes | (56) | -0.2% | | 0.0% | (184) | -0.2% | (65) | -0.1% | (113) | -0.1% |
| Income tax paid in advance | | 0.0% | | 0.0% | | 0.0% | | 0.0% | | 0.0% |
| Total net profit (loss) | (369) | -1.3% | (695) | -2.6% | (10) | 0.0% | (212) | -0.3% | (403) | -0.4% |
| Minority interest profit (loss) | - | 0.0% | | 0.0% | | 0.0% | - | 0.0% | | 0.0% |
| Net profit (loss) | (369) | -1.3% | (695) | -2.6% | (10) | 0,0% | (212) | -0.3% | (403) | -0.4% |

1.4 Income statement (Euro)

| (Euro) | 3rd QRT 2001 | | 3rd QRT 2000 | | Sept, 30 2001 | | Sept, 30 2000 | | Dec,31 2000 | |
|---|-----------------|--------|-----------------|--------|------------------|--------|------------------|--------|----------------|--------|
| Value of production | | | | | | | | | | |
| Revenues from sales and services | 14,282,660 | 100.7% | 13,708,714 | 99.6% | 45,613,330 | 99.9% | 42,885,548 | 99.4% | 58,761,956 | 98.9% |
| Changes in inventories | (196,562) | -1.4% | (44,526) | -0.3% | (246,925) | -0.5% | (12,395) | 0.0% | 163,873 | 0.3% |
| Other revenues and income | 92,742 | 0.7% | 100,613 | 0.7% | 291,341 | 0.6% | 250,998 | 0.6% | 486,689 | 0.8% |
| Value of production | 14,178,840 | 100.0% | 13,764,801 | 100.0% | 45,657,747 | 100.0% | 43,124,151 | 100.0% | 59,412,518 | 100.0 |
| Production costs | | | | | | | | | | /0 |
| Services | (3,126,861) | -22.1% | (3,119,236) | -22.7% | (9,797,871) | -21.5% | (8,951,231) | -20.8% | (12,298,567 | -20.7% |
| Raw materials | (8,191,250) | -57.8% | (8,016,279) | -58.2% | (26,107,758) | -57.2% | (25,116,848 | -58.2% | (35,337,581 | -59.5% |
| Other operating costs | (305,589) | -2.2% | (431,717) | -3.1% | (877,223) | -1.9% | (1,183,719) | -2.7% | (1,061,474) | -1.8% |
| Value added | 2,555,139 | 18.0% | 2,197,569 | 16.0% | 8,874,894 | 19.4% | 7,872,353 | 18.3% | 10,714,895 | 18.0% |
| Personnel costs | (1,462,433) | -10.3% | (1,492,512) | -10.8% | (4,753,466) | -10.4% | (4,511,251) | -10.5% | (6,003,422) | -10.1% |
| Gross operating margin (EBITDA) | 1,092,706 | 7.7% | 705,057 | 5.1% | 4,121,428 | 9.0% | 3,361,102 | 7.8% | 4,711,473 | 7.9% |
| Writedown of accounts receivable | (187,172) | -1.3% | (39,909) | -0.3% | (242,957) | -0.5% | (88,314) | -0.2% | (94,509) | -0.2% |
| Amortisation and depreciation of fixed assets | (984,290) | -6.9% | (881,798) | -6.4% | (2,966,477) | -6.5% | (2,566,791) | -6.0% | (3,544,122) | -6.0% |
| Operating profit (EBIT) | (78,756) | -0.6% | (216,650) | -1.6% | 911,994 | 2.0% | 705,997 | 1.6% | 1,072,843 | 1.8% |
| Financial income | 154,171 | 1.1% | 8,027 | 0.1% | 571,842 | 1.3% | 87,798 | 0.2% | 262,995 | 0.4% |
| Financial expenses | (207,467) | -1.5% | (207,019) | -1.5% | (545,420) | -1.2% | (529,885) | -1.2% | (774,409) | -1.3% |
| Extraordinary income | 13,135 | 0.1% | 19,776 | 0.1% | 21,324 | 0.0% | 169,914 | 0.4% | 284,340 | 0.5% |
| Extraordinary expenses | (55,708) | -0.4% | 10,376 | 0.1% | (198,132) | -0.4% | (92,962) | -0.2% | (332,975) | -0.6% |
| Pre-tax profit | (174,623) | -1.2% | (385,490) | -2.8% | 761,608 | 1.7% | 340,862 | 0.8% | 512,793 | 0.9% |
| Income tax on current year earnings | 12,882 | 0.1% | 26,254 | 0.2% | (671,939) | -1.5% | (416,781) | -1.0% | (662,614) | -1.1% |
| Other non-deductible taxes | (28,800) | -0.2% | 200 | 0.0% | (94,901) | -0.2% | (33,570) | -0.1% | (58,264) | -0.1% |
| Income tax paid in advance | | 0.0% | | 0.0% | | 0.0% | | 0.0% | | 0.0% |
| Total net profit (loss) | (190,541) | -1.3% | (359,036) | -2.6% | (5,233) | 0.0% | (109,489) | -0.3% | (208,084) | -0.4% |
| Minority interest profit (loss) | | 0.0% | | 0.0% | | 0.0% | | 0.0% | | 0.0% |
| Net profit (loss) | (190,541) | -1.3% | (359,036) | -2.6% | (5,233) | 0.0% | (109,489) | -0.3% | (208,084) | -0.4% |

2. Comments on the financial statements

2.1 Introduction

This quarterly report has been prepared in accordance with Article 82 of Consob resolution no. 11971 dated May 14 1992, supplemented by resolution no. 12475 of April 6 2000.

In compliance with Consob notification no. 98083971 dated October 26 1998, the balance sheet and income statement are also given in euros, converted from lire using the fixed parity, in order to provide clearer and more complete information.

2.2 Consolidation area and evaluation criteria

The consolidation area includes the situation at September 30 2001 as regards the Holding Company, Centrale del Latte di Torino & C. S.p.A., and its subsidiary company, Centro Latte Rapallo S.p.A.

Evaluation criteria.

The evaluation criteria and accounting principles adopted to prepare individual and consolidated financial statements are the same as those used previously.

2.3 Comments on the income statement

The Group **income statement** for the period ended September 30 2001 shows a gross operating margin (EBITDA) of 7,980 million lire against 6,508 million recorded for the same period ended September 30 2000, which represents an increase of 1,472 million or 22.6%. The operating profit (EBIT) amounts to 1,766 million lire compared with 1,367 million for the period ended September 30 2000, an increase for the period of 399 million or 29.18%. Year-to-date pre-tax profit at September 30 2001 is 1,475 million lire against 660 million for the period ended September 30 2000 and represents an increase of 815 million equal to 123.5%.

As regards the third quarter, the Group income statement shows a gross operating margin of 2,116 million lire, which represents an increase of 751 million or 55% when compared with the same period in the prior year. The operating profit was negative. The loss reported of 152 million lire is partly due to extraordinary accruals amounting to 364 million (see paragraph "Purchase of treasury stock"), however, this compares with a loss for the prior year of 419 million lire and therefore represents an improvement of 267 million or 63.7%.

Sales revenues

Compared with the period ended September 30 2000, Group net sales revenues increased in the quarter ended September 30 2001 by 1,111 million lire or 4.2% to reach 27,655 million. For the nine-month period Group net sales rose by 5,282 million lire compared with the same period in the previous year, an increase of 6.4%.

The following table summarises the breakdown of consolidated sales revenues by main product line:

| (millions of lire) | II Qtr 01 | II Qtr 00 | Change | 30-09-01 30-09-00 | Change |
|-------------------------|-----------|-----------|-------------|-------------------|---------------|
| | | | | | |
| Fresh milk | 14,179 | 13,715 | 464 3.4% | 46,415 45,564 | 851 1.9% |
| UHT milk | 6,076 | 6,284 | -208 -3.3% | 18,949 18,415 | 534 2.9% |
| Yoghurt | 866 | 868 | -2 -0.2% | 2,615 2,585 | 30 1.2% |
| Bulk milk and cream | 798 | 1,551 | -753 -48.5% | 2,842 3,915 | -1,073 -27.4% |
| Other packaged products | 5,736 | 4,126 | 1,610 39.0% | 17,499 12,559 | 4,940 39.3% |
| Total | 27,655 | 26,544 | 1,111 4.2% | 88,320 83,038 | 5,282 6.4% |

Operating costs

During the quarter ended June 30 2001 there were no events that negatively impacted operating cost trends.

Interest expense. Interest expense remained essentially stable, whereas the interest income reported was derived from securities held as current assets by the Holding Company and the tax credit on distributed earnings of the Centro Latte Rapallo subsidiary.

2.4 Financial position

The Group's *net positive financial position* summarised in the following table shows a decrease from the position reported at the end of the 2nd quarter 2001. The main reasons for this drop in liquidity were utilisation of 884 million lire for the purchase of treasury stock and advances totalling 1,200 million paid to suppliers of plant for the second PET bottling line currently under installation. In addition, a delay in receiving the VAT reimbursement due of 1,500 million lire meant that at the end of September recourse had to be made to bank overdraft facilities.

| (millions of lire) | 30-09-01 | 30-09-00 | 30-06-01 | 31-12-00 |
|--|----------|----------|----------|----------|
| | | | | |
| Liquid assets | 25,202 | 3,125 | 26,449 | 30,143 |
| Treasury stock (net of accrual) | 863 | 0 | 345 | 0 |
| Payables to banks | (23,194) | (24,589) | (19,501) | (17,580) |
| Payables to controlling companies | 0 | 0 | 0 | 0 |
| Receivables from controlling companies | 188 | 0 | 188 | 188 |
| Payables to other financing sources | (969) | (969) | (969) | (969) |
| Net financial position | 2,090 | (22,432) | 6,511 | 11,781 |

2.5 Purchase of treasury stock

As approved by the ordinary shareholders' meeting held on April 30 2001, starting in the month of June the Holding Company began to purchase treasury stock.

Treasury stock was recorded at its total value (including bank commissions) in the current assets of the Holding Company and simultaneously the same amount was transferred from the extraordinary reserve to the unavailable reserve for treasury stock forming part of the Holding Company's shareholders' equity.

Negative trends in financial markets, compounded by events in September last, led to a trading of Company shares below the range established in the shareholders' meeting on April 30 2001 for treasury stock purchase or sale operations.

At September 30 the treasury stock portfolio comprised 150,750 shares (equal to 1.5% of the capital stock) with a purchase value of 1,228,873,017 lire and therefore at an average price of 4.21 euros.

As the average share price in September was 2.9598 euros, an adjustment was made to the value of shares held in the portfolio amounting to 364,928,966 lire, representing the difference between the average unit value in the month of September and the average purchase price of the shares themselves.

3. Comments on operations

During the quarter in question sales diversification activity and introduction of new products continued. This strategic decision meant that it was possible to offset the negative impact on sales of seasonal factors that above all affect activities of the Holding Company. In the hotter months consumers in fact tend to consume alternative products and in the Holding Company's market area (Turin, its provincial area and Piedmont in general) July and August are traditionally summer holiday months that reduce the population in metropolitan areas and, therefore, consumption of the Company's typical products.

Diversification has helped to reduce this negative seasonal impact and in fact there was a 39% growth in other product sales over the same period in the previous year.

And so during the first nine months of the year growth continued, with an increase over the same period in the prior year of 6.4% for turnover, 22.6% for gross operating margin – EBITDA - and 55.8% for operating profit - EBIT.

During the course of the quarter under review Centro Latte Rapallo S.p.A. underwent an inspection by the Social Security Office of Sestri Levante (Genoa) and as a consequence received a notification for a total of 4,887,651,000 (equal to 2,524,265.05 euros) due as regards its relations with transporters (owner-drivers). The Company is in the process of preparing an opposition to this claim, which will be presented

within the prescribed term to the competent authorities, inasmuch it is held that the reasons underlying it are unfounded, also in the light of previous legal rulings on such matters.

3.1 Future trends

For the last quarter of the year, and therefore for 2001 as a whole, the expectations are that results achieved up to now can be improved on, with an internally based growth that will increase both turnover and all other indicators covered above.

4. Holding Company – Financial Statements

4.1 Balance sheet (millions of lire)

| (millions of lire) | September 2001 | | September 2000 | | June 2001 | | Dec 31 2000 | |
|--------------------------------------|-------------------|--------|-------------------|--------|--------------|--------|----------------|--------|
| Non - current assets | | | | | | | | |
| Technical fixed assets | 25,730 | | 21,707 | | 24,356 | | 24,061 | |
| Intangible fixed assets | 4,488 | | 2,135 | | 4,685 | | 4,930 | |
| Shareholdings and securities | 37,163 | | 33,567 | | 37,163 | | 0 | |
| Total non-current assets | 67,381 | 94.2% | 57,409 | 99.5% | 66,204 | 99.3% | 28,992 | 102.2% |
| Current assets | | | | | | | | |
| Trade receivables | 17,263 | | 14,646 | | 18,416 | | 17,608 | |
| Inventories | 2,116 | | 2,546 | | 2,694 | | 2,899 | |
| Accrued income & prepaid expenses | 1,089 | | 539 | | 863 | | 707 | |
| Other current assets | 9,813 | | 10,951 | | 11,935 | | 11,535 | |
| Trade payables | (17,944) | | (18,832) | | (22,423) | | (26,521) | |
| Other payables | (6,312) | | (433) | | (8,208) | | (6,857) | |
| Accrued expenses & deferred income | (2,486) | | (2,120) | | (2,360) | | (737) | |
| Taxes liabilities | (233) | | (8,402) | | (462) | | (1,426) | |
| Net current assets | 3,306 | 4.7% | (1,105) | -2.0% | 455 | 0.7% | (2,793) | -10.7% |
| TOTAL FUND EMPLOYED | 70,688 | 100.0% | 56,304 | 100.0% | 66,660 | 100.0% | 26,199 | 100.0% |
| Long-term liabilities and provisions | | | | | | | | |
| Provision for employee severance | 2,987 | | 2,942 | | 3,012 | | 2,897 | |
| Other provision | 0 | | 435 | | 0 | | 0 | |
| Total long-term liabilities and | 2,987 | 4.2% | 3,377 | 6.0% | 3,012 | 4.5% | 2,897 | 4.8% |
| provisions | | | | | | | | |
| Financial position | | | | | | | | |
| Cash, bank and securities | (24,715) | | (1,916) | | (26,150) | | (29,493) | |
| Own shares | (864) | | 0 | | (345) | | 0 | |
| Bank debts | 20,971 | | 20,623 | | 17,611 | | 14,248 | |
| Debts due to holding company | (199) | | 0 | | (199) | | (199) | |
| Credits due from holding company | (188) | | - | | (188) | | (188) | |
| Medium/long term financing | 969 | 5 40/ | 969 | 24.00/ | 969 | 12 20/ | 969 | 24.20/ |
| Net financial position | (3,826) | -5.4% | 19,676 | 34.9% | (8,103) | -12.2% | (14,463) | -24.2% |
| Shareholders' equity | | | | | | | | |
| Share capital | 39,887 | | 28,420 | | 39,887 | | 39,887 | |
| Reserves | 30,864 | | 4,178 | | 30,864 | | 30,564 | |
| Net profit | 776 | | 653 | | 1,001 | | 881 | |
| Total Shareholders' equity | 71,527 | 101.2% | 33,251 | 59.1% | 71,752 | 107.6% | 71,332 | 119.4% |
| TOTAL OWN & MINORITY FUNDS | 70,688 | 100.0% | 56,304 | 100.0% | 66,660 | 100.0% | 59,766 | 100.0% |

4.2 Balance sheet (Euro)

| | September 2001 | | September 2000 | | June 2001 | | Dec 31 2000 | |
|--|-------------------|--------|-------------------|--------|--------------|--------|----------------|--------|
| | | | | | | | | |
| Non - current assets | | | | | | | | |
| Technical fixed assets | 13,288,675 | | 11,210,721 | | 12,578,777 | | 12,426,607 | |
| Intangible fixed assets | 2,317,624 | | 1,102,642 | | 2,419,517 | | 2,546,327 | |
| Shareholdings and securities | 19,193,294 | | 17,335,961 | | 19,193,294 | | 0 | |
| Total non-current assets | 34,799,593 | 98.3% | 29,649,324 | 97.0% | 34,191,588 | 99.3% | 14,972,934 | 102.2% |
| Current assets | | | | | | | | |
| Trade receivables | 8,915,698 | | 7,564,005 | | 9,510,853 | | 9,093,958 | |
| Inventories | 1,092,702 | | 1,314,825 | | 1,391,415 | | 1,497,049 | |
| Accrued income & prepaid expenses | 562,250 | | 278,578 | | 445,701 | | 365,183 | |
| Other current assets | 5,068,070 | | 5,655,693 | | 6,164,093 | | 5,957,552 | |
| Trade payables | (9,267,068) | | (9,725,828) | | (11,580,657) | | (13,697,109) | |
| Other payables | (3,259,921) | | (223,797) | | (4,238,847) | | (3,541,537) | |
| Accrued expenses & deferred income | (1,284,124) | | (1,095,054) | | (1,218,666) | | (380,856) | |
| Taxes liabilities | (120,139) | | (4,339,418) | | (238,617) | | (736,655) | |
| Net current assets | 1,707,468 | 4.7% | (570,996) | -2.0% | 235,273 | 0.7% | (1,442,414) | -10.7% |
| TOTAL FUND EMPLOYED | 36,507,061 | 100.0% | 29,078,328 | 100.0% | 34,426,861 | 100.0% | 13,530,520 | 100.0% |
| Long-term liabilities and provisions | | | | | | | | |
| Provision for employee severance | 1,542,532 | | 1,519,510 | | 1,555,320 | | 1,496,128 | |
| Other provision | 0 | | 224,659 | | 0 | | 0 | |
| Total long-term liabilities and provisions | 1,542,532 | 4.2% | 1,744,169 | 6.0% | 1,555,320 | 4.5% | 1,496,128 | 4.8% |
| Financial position | | | | | | | | |
| Cash, bank and securities | (12,764,231) | | (989,583) | | (13,505,523) | | (15,231,900) | |
| Own shares | (446,190) | | 0 | | (178,346) | | 0 | |
| Bank debts | 10,830,808 | | 10,650,889 | | 9,095,086 | | 7,358,648 | |
| Debts due to holding company | 0 | | 0 | | 0 | | 0 | |
| Credits due from holding company | (96,836) | | 0 | | (96,836) | | (96,836) | |
| Medium/long term financing | 500,532 | | 500,532 | | 500,532 | | 500,532 | |
| Net financial position | (1,975,916) | -5.4% | 10,161,838 | 34.9% | (4,185,086) | -12.2% | (7,469,555) | -24.2% |
| Shareholders' equity | | | | | | | | |
| Share capital | 20,600,000 | | 14,677,500 | | 20,600,000 | | 20,600,000 | |
| Reserves | 15,939,908 | | 2,157,503 | | 15,939,908 | | 15,785,003 | |
| Net profit | 400,537 | | 337,318 | | 516,719 | | 454,905 | |
| Total Shareholders' equity | 36,940,444 | 101.2% | 17,172,321 | 59.1% | 37,056,627 | 107.6% | 36,839,908 | 119.4% |
| TOTAL OWN & MINORITY FUNDS | 36,507,061 | 100.0% | 29,078,328 | 100.0% | 34,426,861 | 100.0% | 30,866,481 | 100.0% |

4.3 Income Statement (millions of lire)

| | 3rd QRT 2001 | | 3rd QRT 2000 | | Sept, 30 2001 | | Sept, 30 2000 | | Dec,31 2000 | |
|---|-----------------|--------|-----------------|--------|------------------|--------|------------------|--------|----------------|--------|
| Value of production | | | | | | | | | | |
| Revenues from sales and services | 20,870 | 100.8% | 18,962 | 99.7% | 68,342 | 99.8% | 60,338 | 99.4% | 84,087 | 98.7% |
| Changes in inventories | (343) | -1.7% | (71) | -0.4% | (458) | -0.7% | (48) | -0.1% | 261 | 0.3% |
| Other revenues and income | 183 | 0.9% | 121 | 0.6% | 576 | 0.8% | 388 | 0.6% | 823 | 1.0% |
| Value of production | 20,710 | 100.0% | 19,012 | 100.0% | 68,459 | 100.0% | 60,678 | 100.0% | 85,171 | 100.0 |
| Production costs | | | | | | | | | | |
| Services | (4,070) | -19.7% | (4,487) | -23.6% | (13,361) | -19.5% | (12,654) | -20.9% | (16,465) | -19.3% |
| Raw materials | (13,158) | -63.5% | (11,411) | -60.0% | (42,413) | -62.0% | (36,653) | -60.4% | (52,915) | -62.1% |
| Other operating costs | (309) | -1.5% | (341) | -1.8% | (798) | -1.2% | (791) | -1.3% | (976) | -1.1% |
| Value added | 3,173 | 15.3% | 2,773 | 14.6% | 11,887 | 17.4% | 10,580 | 17.4% | 14,816 | 17.4% |
| Personnel costs | (1,976) | -9.5% | (2,146) | -11.3% | (6,567) | -9.6% | (6,391) | -10.5% | (8,489) | -10.0% |
| Gross operating margin (EBITDA) | 1,197 | 5.8% | 627 | 3.3% | 5,320 | 7.8% | 4,189 | 6.9% | 6,327 | 7.4% |
| Writedown of accounts receivable | (359) | -1.7% | (35) | -0.2% | (436) | -0.6% | (100) | -0.2% | (109) | -0.1% |
| Amortisation and depreciation of fixed assets | (1,179) | -5.7% | (982) | -5.2% | (3,495) | -5.1% | (2,822) | -4.7% | (3,896) | -4.6% |
| Operating profit (EBIT) | (341) | -1.6% | (390) | -2.1% | 1,389 | 2.0% | 1,267 | 2.1% | 2,322 | 2.7% |
| Financial income | 294 | 1.4% | 11 | 0.1% | 1,337 | 2.0% | 412 | 0.7% | 746 | 0.9% |
| Financial expenses | (353) | -1.7% | (315) | -1.7% | (896) | -1.3% | (819) | -1.3% | (1,234) | -1.4% |
| Extraordinary income | 25 | 0.1% | 37 | 0.2% | 41 | 0.1% | 328 | 0.5% | 551 | 0.6% |
| Extraordinary expenses | (83) | -0.4% | 0 | 0.0% | (309) | -0.5% | (200) | -0.3% | (645) | -0.8% |
| Pre-tax profit | (457) | -2.2% | (657) | -3.5% | 1,564 | 2.3% | 988 | 1.6% | 1,740 | 2.0% |
| Income tax on current year earnings | 232 | 1.1% | 131 | 0.7% | (788) | -1.2% | (335) | -0.6% | (888) | 0.0% |
| Other non-deductible taxes | 0 | 0.0% | 91 | 0.5% | 0 | 0.0% | | 0.0% | 29 | 0.0% |
| Income tax paid in advance | | 0.0% | | 0.0% | | 0.0% | | 0.0% | | 0.0% |
| Total net profit (loss) | (225) | -1.1% | (435) | -2.3% | 776 | 1.1% | 653 | 1.1% | 881 | 1.0% |
| Minority interest profit (loss) | | 0.0% | | 0.0% | | 0.0% | | 0.0% | | 0.0% |
| Net profit (loss) | (225) | -1.1% | (435) | -2.3% | 776 | 1.1% | 653 | 1.1% | 881 | 1.0% |

4.4 Income statement (Euro)

| (Euro) | 3rd QRT 2001 | | 3rd QRT 2000 | | Sept, 30 2001 | | Sept, 30 2000 | | Dec,31 2000 | |
|--|-----------------|--------|-----------------|--------|------------------|--------|------------------|--------|----------------|--------|
| Value of production | | | | | | | | | | |
| Revenues from sales and services | 10,778,631 | 100.8% | 9,792,877 | 99.7% | 35,295,591 | 99.8% | 31,161,811 | 99.4% | 43,427,537 | 98.7% |
| Changes in inventories | (177,279) | -1.7% | (36,462) | -0.4% | (236,620) | -0.7% | (24,569) | -0.1% | 134,804 | 0.3% |
| Other revenues and income | 94,576 | 0.9% | 62,601 | 0.6% | 297,399 | 0.8% | 200,513 | 0.6% | 424,999 | 1.0% |
| Value of production | 10,695,928 | 100.0 | 9,819,016 | 100.0 | 35,356,370 | 100.0 | 31,337,755 | 100.0 | 43987339,6 | 100.0 |
| Production costs | | | | | | | | | | |
| Services | (2,101,870) | -19.7% | (2,362,624) | -24.1% | (6,900,250) | -19.5% | (6,535,367) | -20.9% | (8,503,238) | -19.3% |
| Raw materials | (6,795,615) | -63.5% | (5,893,237) | -60.0% | (21,904,543 | -62.0% | (18,929,682 | -60.4% | (27,328,518 | -62.1% |
| Other operating costs | (159,489) | -1.5% | (130,208) | -1.3% | (412,228) | -1.2% | (407,564) | -1.3% | (503,833) | -1.1% |
| Value added | 1,638,953 | 15.3% | 1,432,947 | 14.6% | 6,139,349 | 17.4% | 5,465,142 | 17.4% | 7,651,751 | 17.4% |
| Personnel costs | (1,020,498) | -9.5% | (1,108,352) | -11.3% | (3,391,773) | -9.6% | (3,300,806) | -10.5% | (4,384,245) | -10.0% |
| Gross operating margin (EBITDA) | 618,455 | 5.8% | 324,595 | 3.3% | 2,747,577 | 7.8% | 2,164,336 | 6.9% | 3,267,506 | 7.4% |
| Writedown of accounts receivable | (185,496) | -1.7% | (18,305) | -0.2% | (225,271) | -0.6% | (51,824) | -0.2% | (56,546) | -0.1% |
| Amortisation and depreciation of fixed | (608,985) | -5.7% | (507,528) | -5.2% | (1,804,787) | -5.1% | (1,457,732) | -4.7% | (2,011,864) | -4.6% |
| assets Operating profit (EBIT) | (176,026) | -1.6% | (201,238) | -2.0% | 717,519 | 2.0% | 654,780 | 2.1% | 1,199,096 | 2.7% |
| Financial income | 152,078 | 1.4% | 5,253 | 0.1% | 690,753 | 2.0% | 212,537 | 0.7% | 385,514 | 0.9% |
| Financial expenses | (182,319) | -1.7% | (173,119) | -1.8% | (462,534) | -1.3% | (433,455) | -1.4% | (637,506) | -1.4% |
| Extraordinary income | 13,135 | 0.1% | 19,115 | 0.2% | 21,324 | 0.1% | 169,254 | 0.5% | 284,340 | 0.6% |
| Extraordinary expenses | (42,839) | -0.4% | 10,552 | 0.1% | (159,527) | -0.5% | (92,786) | -0.3% | (332,975) | -0.8% |
| Pre-tax profit | (235,971) | -2.2% | (339,437) | -3.5% | 807,534 | 2.3% | 510,330 | 1.6% | 898,469 | 2.0% |
| Income tax on current year earnings | 119,789 | 1.1% | 114,653 | 1.2% | (406,997) | -1.2% | (173,013) | -0.6% | (458,614) | -1.0% |
| Other non-deductible taxes | 0 | 0.0% | | 0.0% | 0 | 0.0% | 0 | 0.0% | 15,050 | 0.0% |
| Income tax paid in advance | | 0.0% | | 0.0% | | 0.0% | | 0.0% | | 0.0% |
| Total net profit (loss) | (116,182) | -1.1% | (224,784) | -2.3% | 400,537 | 1.1% | 337,317 | 1.1% | 454,905 | 1.0% |
| Minority interest profit (loss) | | 0.0% | | 0.0% | | 0.0% | | 0.0% | | 0.0% |
| Net profit (loss) | (116,182) | -1.1% | (224,784) | -2.3% | 400,537 | 1.1% | 337,317 | 1.1% | 454,905 | 1.0% |

5. Significant events after the close of the quarter

On October 8 last, following a decision by Italy's Anti-trust Authority that blocked Granarolo S.p.A.'s

acquisition of Centrale del Latte di Vicenza, the Municipality of Vicenza reopened the public bid for sale

of the entire shareholding that it owns in the latter mentioned company.

Centrale del Latte di Torino management has been able to examine tax, administrative and management

documentation relevant to Centrale del Latte di Vicenza and is currently evaluating the terms of a possible

bid together with its financial advisor, Banca Intermobiliare.

On October 23 2001 the Holding Company received a tax claim relating to a 1995 tax credit, which the

Authorities claim the Company used beyond the prescribed term. The claim, which includes fines and

interest and in total amounts to 105 million lire, is currently being reviewed by the Holding Company's

tax advisors to evaluate the possibility of presenting an opposition.

On October 25 last the complete, new line of biologically grown products sold under the brand name

"Fior di Bio" was presented to the sales force and the press. This will be the first Centrale del Latte di

Torino & C. S.p.A. brand to be distributed throughout Italy and represents a significant widening of the

Company's territorial and customer base. The brand covers UHT milk, mozzarella and stracchino cheeses,

butter, eggs and extra-pure olive oil and represents a completely innovative, alternative assortment of

products by comparison to other competitors in this specific sector.

Chairman of the Board of Directors

Luigi LUZZATI

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Centrale del Latte di Torino & C. S.p.A. – Consolidated quarterly report at September 30 2001