



EXTRACT FROM THE NOTICE OF CONVOCACTION OF THE ORDINARY GENERAL MEETING

Shareholders are hereby convened to attend the Ordinary General Meeting at the registered office of Newlat Group S.A., located in Paradiso (Switzerland), Via Geretta No. 8, on **27 April 2026 at 10.00 am**, on first call, and, if necessary, on 4 May 2026 at the same place and time, on second call, to discuss and resolve on the following:

Agenda

1. Management report and financial statements as at 31 December 2025, report of the Management Control Committee. Related resolutions.
2. Allocation of the profit for the financial year. Related resolutions.
3. Report on remuneration policy and on remuneration paid pursuant to Article 123-ter of Legislative Decree No. 58 of 24 February 1998 (TUF):
 - a. Binding vote on Section I;
 - b. Advisory vote on Section II.
4. Authorisation to purchase and dispose of treasury shares, subject to the revocation of the previous authorisation. Related resolutions.

With regard to the right to ask questions on items on the agenda pursuant to Article 127-ter of the TUF, please note that such questions must be received by the Company by 16 April 2026.

The full text of the notice of meeting, the explanatory reports and the documents submitted to the Shareholders' Meeting will be available within the statutory deadlines on the Company's website www.centralelatteitalia.com in the "Investor Relations" section.

The Company has decided to exercise the option provided for in Article 9 of the Articles of Association, stipulating that Shareholders' participation and the exercise of voting rights at the Shareholders' Meeting shall take place exclusively through a designated representative, to whom proxies may be granted in accordance with Article 135-undecies.1 of the TUF.

All persons entitled or authorised in any capacity to attend the General Meeting may also participate via remote communication means, without the need for the Chairman, the Secretary or the notary to be present in the same location.

The Company reserves the right to supplement and/or amend the content of this notice in accordance with any subsequent legislative and/or regulatory provisions.

Any amendments, updates or clarifications to the information contained in the notice of meeting will be made available promptly via the Company's website www.centralelatteitalia.com in the "Investor Relations" section and by other means provided for by law.

The Chairman of the Board of Directors
Angelo Mastrolia

Centrale del Latte d'Italia S.p.A.
Via Filadelfia, 220 - 10137 Turin
Tax Code and VAT No. 01934250018
Share capital €28,840,041.20 fully paid up
Turin Chamber of Commerce No. 520409
Court of Turin No. 631/77

Turin, 16 March 2026