

PROXY FOR PARTICIPATION IN THE SHAREHOLDERS' MEETING

(To be submitted together with voting instructions and a valid document to segre@legalmail.it or studio@segre.it)

I, _____ the _____ undersigned

born in _____ on _____ tax code no. _____

resident / based in _____

legal representative of _____

entitled to vote having _____ shares of CENTRALE DEL LATTE
D'ITALIA S.p.A deposited with the intermediary _____

DELEGATE

Studio Segre S.r.l., Via Valeggio 41, 10129 Turin (Italy), tax code and Turin Company Register no. 02619270016, to represent me at the Ordinary Shareholders' Meeting of CENTRALE DEL LATTE D'ITALIA S.p.A. called for the following days: 27/04/2026 (on first call) and 04/05/2026 (on second call) at 10.00 noon at the registered office of NEWLAT GROUP S.A. in Via Geretta 8 - Paradiso - Switzerland, with the following

AGENDA

1. Report on operations and financial statements as at 31 December 2025, report of the Management Control Committee. Related resolutions.
2. Allocation of the profit for the year. Related resolutions.
3. Report on the remuneration policy and on the remuneration paid pursuant to art. 123-ter of Italian Legislative Decree no. 58 of 24 February 1998 (TUF):
 - a. Binding vote on Section I.
 - b. Advisory vote on Section II.
4. Authorisation to purchase and dispose of treasury shares, after revocation of the previous one. Related resolutions.

Date _____

Signature _____

I authorise the processing of my personal data pursuant to Article 13 of Regulation EU no. 679 of 27 April 2016, "GDPR", and Italian Legislative Decree no. 196 of 30 June 2003, as amended by Italian Legislative Decree no. 101 of 10 August 2018 - "Privacy Regulations" and the disclosure thereof to CENTRALE DEL LATTE D'ITALIA S.p.A. for the purposes related to the holding of the Shareholders' Meeting.

Date _____

Signature _____