

## **Centrale del Latte d'Italia S.p.A.**

**Report on the remuneration policy and on the remuneration paid pursuant to art. 123-ter of the Consolidated Law on Finance**

## REPORT ON THE REMUNERATION POLICY AND THE COMPENSATION PAID 2025

### SECTION I

This section explains the policy of Centrale del Latte d'Italia S.p.A. (hereinafter "CLI" or the "Company") with respect to the remuneration of the members of the Board of Directors, the Management Control Committee, the General Manager and Executives with strategic responsibilities, functional to the pursuit of the sustainable success of the Company, taking into account the need to hire, retain and motivate people with the competence and professionalism required by the role held in CLI. The policy establishes the criteria based on which remuneration is determined and is the result of a clear, transparent process in which the Shareholders' Meeting, Board of Directors, Management Control Committee and Remuneration and Appointments Committee play a central role.

The Company is administered by a Board of Directors with no more than fifteen members as decided by the Shareholders' Meeting at the time of appointment. The current Board of Directors, appointed by the shareholders' meeting of 29 April 2024, consists of seven members, including three members who constitute the Management Control Committee. The Directors are elected on the basis of slates of candidates, divided into two sections: the first section indicates the candidates for the office of Director, who are different from the persons indicated in the second section, which indicates the candidates for members of the Management Control Committee, who meet the requirements envisaged by law and the Articles of Association.

At the end of 2025:

- The Board of Directors, which will remain in office until approval of the financial statements as at 31 December 2026, is composed as follows:

Angelo Mastrolia	Chair of the Board of Directors
Giuseppe Mastrolia	Vice Chair of the Board of Directors
Stefano Cometto	Chief Executive Officer
Benedetta Mastrolia	Non-executive director
Giovanni Maria Rayneri	Independent non-executive director
Valeria Bruni Giordani	Independent non-executive director
Anna Claudia Pellicelli	Independent non-executive director

- The Management Control Committee, which will remain in office until approval of the financial statements as at 31 December 2026, is composed as follows:

Giovanni Maria Rayneri	Chair of the Management Control Committee
Valeria Bruni Giordani	Member of the Management Control Committee
Anna Claudia Pellicelli	Member of the Management Control Committee

With regard to the three-year period 2026-2028, the policy on remuneration and the compensation paid is consistent with the policy adopted in the previous three-year period, based on the achievement of the economic, financial and strategic objectives as detailed in paragraph h) below.

*a) The bodies or subjects involved in the preparation and approval of the Remuneration Policy, specifying their respective roles, as well as the bodies or subjects responsible for the correct implementation of this policy.*

The Ordinary Shareholders' Meeting (i) at the time of appointment determines the remuneration of the members of the Board of Directors and the members of the Management Control Committee; (ii) resolves with binding effect on Section I of the Report on Remuneration (hereinafter the "Report") on remuneration policy and (iii) expresses its non-binding vote on Section II of the Report which provides a representation of each of the items that make up the remuneration and a detailed illustration of the remuneration paid during the year. The Board of Directors (i) constitutes the Appointments and Remuneration Committee (hereinafter the "Committee"), which has at least one member with adequate knowledge and experience in financial matters or remuneration policies, whose competence is verified at the time of his/her appointment (ii) based on a proposal from the Committee prepares the remuneration policy, employing a transparent procedure, and (iii) ensures that the remuneration paid and accrued is consistent with the principles and criteria defined in the remuneration policy, in light of the results achieved and other circumstances relevant to its implementation, and (iv) approves this Report,

pursuant to art. 123-ter of the TUF.

The Management Control Committee formulates the opinions required by law, and in particular expresses its opinion on the proposals for remuneration of Directors with special responsibilities, pursuant to art. 2389, paragraph 3 of the Italian Civil Code, verifying the consistency of these proposals with the Remuneration Policy.

For the Appointments and Remuneration Committee, see paragraph b) below.

*b) Possible intervention of a remuneration or other competent Committee, describing its composition, its powers and its operating procedures.*

The Board of Directors set up an internal Appointments and Remuneration Committee, composed of:

Anna Claudia Pellicelli	Independent non-executive director
Valeria Bruni Giordani	Independent non-executive director
Giovanni Maria Rayneri	Independent non-executive director

The Appointments and Remuneration Committee (i) submits to the Board of Directors proposals for the remuneration of the Chair, Vice Chair, Chief Executing Officer and Directors holding particular positions, which are functional to the pursuit of the sustainable success of the Company, taking into account the need to hire, retain and motivate persons having the expertise and professionalism required by the role covered; (ii) monitors the concrete application of the remuneration policy by verifying in particular that performance targets have been achieved; and (iii) periodically evaluates the application of the decisions taken by the Board of Directors and the criteria adopted for the remuneration of executives with strategic responsibilities, supervising their application on the basis of the information provided by the Chief Executing Officers and making general recommendations to the Board of Directors.

*c) Remuneration and working conditions of Company employees*

In determining the Remuneration Policy, account was taken of the remuneration and working conditions of the Company's employees, and specifically of the criterion for defining the economic package, based on:

- (i) Professional specialisation
- (ii) The organisational role held, and
- (iii) Their responsibilities.

Among other things, the Remuneration Policy aims to determine the compensation of members of corporate bodies and Executives with Strategic Responsibilities in a harmonious manner, consistent with the working conditions of employees, avoiding generating situations of unjustified imbalance.

*d) Names of any independent experts involved in preparing the remuneration policy.*

There were no independent experts involved in determining the Remuneration Policy.

*e) Purposes pursued by the remuneration policy, the underlying principles and any changes in the remuneration policy with respect to the previous financial year.*

The Remuneration Policy aims to retain and motivate people with diverse professional skills and experiences who can guarantee useful contributions to the growth and control of the Company's business.

The Remuneration Policy illustrated in this Report seeks to:

- i) Establish the methods for determining the remuneration of Directors – and in particular Executive Directors – and Executives with strategic responsibilities, in compliance with applicable regulations and in accordance with national and international best practices, also reflected in the principles of the Corporate Governance Code.
- ii) Identify in particular the persons and/or bodies involved in the implementation thereof, which – according to their respective competences – propose, deliberate and/or determine the remuneration of Directors and Executives with strategic responsibilities, express opinions on the matter, or are called upon to verify the correct implementation of what has been resolved or determined by the competent bodies.
- iii) Ensure greater transparency on remuneration for investors, both current and potential.

The Remuneration Policy was prepared by employing a clear, transparent process based on the following principles:

- i) The balancing of the fixed and variable remuneration components according to the strategic objectives, the sustainable success of the Company and the risk management policy, also taking into account the sector it operates in and the characteristics of the business

actually carried out.

- ii) The consistency of the overall remuneration with the applicable market benchmarks for similar positions or for roles of a similar level of responsibility and complexity.
- iii) Performance objectives – or the economic results and any other specific objectives that the disbursement of the variable component is linked to – as detailed below are measurable and linked to the purpose of creating value for the Shareholders over a medium- to long-term horizon.
- iv) The fixed component of the remuneration is sufficient to remunerate the performance of Executive Directors and Executives with strategic responsibilities in the event of failure to meet the objectives set for earning the variable component.

Among other things, the Remuneration Policy pursues an alignment between the interests of Managing Directors and Executives with strategic responsibilities, and at the same time the sustainable success of the Company and the achievement of the priority objective of creating value for Shareholders over a medium- to long-term horizon. This also through the adoption of incentive forms of remuneration linked to corporate performance objectives, both quantitative linked to financial indicators and qualitative linked to corporate sustainability objectives.

More specifically, the Company's sustainable success affects the following sectors:

- i) Obtaining the certification of the occupational health and safety management system pursuant to Italian Legislative Decree no. 81/2008 in order to ensure a safe environment for employees and reduce the possibility of injuries at work.
- ii) Environmental impact of the Company's operations. Attention to the way waste and scrap are managed: in the former case reuse is favoured, according to the principles of the circular economy, while in the latter case the aim is to maintain a high level of recycling rather than disposal.
- iii) Reducing CO2 emissions: the company constantly measures its emissions with the aim of reducing them as much as possible, in line with EU policies.
- iv) Attention to the practices adopted in the management of the supply chain, aiming to respect and protect human rights.

This Policy is in continuity with that of the previous year, also in view of the favourable vote expressed by the Shareholders' Meeting.

*f) Description of the policies on fixed and variable components of remuneration, with particular regard to the indication of the relative weight in the overall remuneration and distinguishing between short- and medium-to-long-term variable components.*

The fixed component of the remuneration of the members of the Board of Directors was determined by the Shareholders' Meeting of 29 April 2024, which resolved (i) to attribute to each of the members of the Board of Directors a gross annual remuneration of Euro 12,000.00, which does not include the remuneration of directors holding special offices pursuant to Article 2389, paragraph 3, of the Italian Civil Code and (ii) to grant - with respect to the amount already allocated for the office of director - an additional annual gross remuneration of Euro 8,000.00 to the Chair of the Control Management Committee and an additional annual gross remuneration of Euro 6,000.00 to the other members of the aforesaid Committee.

On 20 May 2024, the Company's Board of Directors, on account of the special offices assigned to the Chair of the Board of Directors, the Vice Chair of the Board of Directors and the Chief Executive Officer, resolved to grant the aforesaid executive directors an additional remuneration - with respect to the amount already assigned for the office of Director by the Shareholders' Meeting of 29 April 2024 - of Euro 48,000.00 gross per annum to the Chair of the Board of Directors, and Euro 18,000.00 gross per annum each to the Vice Chair of the Board of Directors and the Chief Executive Officer.

The fixed component of Executives with strategic responsibilities consists of the fixed annual gross remuneration envisaged in their individual signed contracts, in accordance with the applicable collective agreements.

The remuneration of Independent Directors is determined only to a fixed extent, being neither linked to economic results nor to specific Company objectives.

The variable component of the remuneration referred to in letter h) below of the Chair of the Board of Directors, the Vice Chair of the Board of Directors, the Chief Executive Officer, non-executive Directors and the Financial Reporting Officer – in his/her capacity as Executive with strategic responsibilities – is defined by the Board of Directors based on a proposal of the Remuneration and Appointments Committee and is paid according to the achievement of particular performance objectives, which must be achieved over the three-year period of reference.

The consolidated performance targets established for the 2026-2028 period – identical for all the recipients of the variable component – relate to economic (Production Value and EBITDA), equity (amount of Shareholders' Equity) and strategic parameters. Qualitative performance targets related to environmental and social sustainability are also envisaged, as detailed in h) below.

On the proposal of the Remuneration and Appointments Committee, the Board of Directors approved the parameters for defining the

actual amount of monetary bonuses to be paid.

*g) Policy with regard to non-monetary benefits.*

With regard to non-monetary benefits, the Remuneration Policy is based on maintaining average market standards.

These benefits consist of a life/injury insurance policy in favour of the Directors and Executives, as well as the assignment of a company car and cell phone to the CEO and Executives with strategic responsibilities.

*h) With reference to variable components, a description of the performance targets, on the basis of which short- and medium-to-long-term variable components are assigned, distinguishing between the term, and information on the link between the change in results and the change in remuneration.*

The Chair, Vice Chair, Chief Executive Officer, non-executive (and non-independent) Directors and Executive with strategic responsibilities receive a variable component up to a maximum of 50% of their individual annual fixed remuneration and linked to the achievement of the three-year quantitative objectives approved by the Board of Directors on 30 March 2026, based on the business plan prepared also for the purpose of the impairment test procedure. Specifically:

- a. Turnover in the years 2026, 2027 and 2028 (equal to 20% of the maximum payable variable component):
  1. <95% of the target no bonus
  2. 95-100% of the target 50% of the bonus
  3. 100-105% of the target 100% of the bonus
  4. >105% of the target 110% of the bonus
- b. EBITDA for the years 2026, 2027 and 2028 (equal to 25% of the maximum payable variable component):
  1. <95% of the target no bonus
  2. 95-100% of the target 50% of the bonus
  3. 100-105% of the target 100% of the bonus
  4. >105% of the target 110% of the bonus
- c. Consolidated NFP / EBITDA ratio excluding financial debt related to any technological investments for the years 2026-2028 (equal to 25% of the maximum payable variable component):
  1. <95% of the target no bonus
  2. 95-100% of the target 50% of the bonus
  3. 100-105% of the target 100% of the bonus
  4. >105% of the target 110% of the bonus

The bonus for the achievement of each of the above objectives shall be paid as follows:

- 50% in the year following the achievement of the target (e.g. target reached in 2026, the first 50% of the bonus shall be paid in 2027);
- 50% at the end of the three-year period (e.g. target reached in 2026, the remaining 50% of the bonus shall be paid in 2029).

In the event of an interrupted mandate:

- due to death or permanent disability, the bonuses earned will be paid to the beneficiaries immediately after the event;
- in other cases of early termination of the mandate, the bonuses not paid up to that time shall not be paid, except for termination resulting from the possible approval of the one-tier system by the Shareholders' Meeting.

Specifically, for the Chair of the Board of Directors and the Directors with delegated powers additional performance targets may be defined each year.

Recalling what was mentioned under letter e), on the proposal of the Remuneration and Appointments Committee the Company also identified qualitative performance targets related to environmental and social sustainability, which the Company aims to achieve in the years 2026-2028, namely:

- a. Maintenance of the ISO 14001 - Environmental Management System certification.
- b. Reduction of the ratio of CO2 emissions to turnover.
- c. Maintenance of the female-to-male gender ratio in line with the industry benchmark.

More specifically, the achievement of the aforementioned qualitative performance objectives represents 10% each of the maximum payable variable component.

Financial performance goals 70%	a. Turnover (20%) b. EBITDA (25%) c. Consolidated NFP/ EBITDA ratio excluding financial debt related to any equity investments and net of any disposals (25%)
Non-financial performance goals 30%	a. Maintenance of ISO 14001 certification (10%) b. Reduction of the ratio of CO2 emissions to turnover (10%) c. Maintenance of the female-to-male gender ratio in line with the industry benchmark (10%)

*i) The criteria used to assess the reaching of performance objectives for the allocation of shares, options, other financial instruments or other variable components of remuneration.*

For the criteria for assessing performance objectives, refer to point h).

Once again, with the support of the Appointments and Remuneration Committee, the Board of Directors evaluates the achievement of the defined objectives.

*j) Information to highlight the contribution of the Remuneration Policy, and in particular the Policy on variable components, to the business strategy, the pursuit of long-term company interests and sustainability.*

See the discussion in paragraphs e) and f) above.

*k) Vesting period, any deferred payment systems, with an indication of the deferral periods and the criteria used to determine these periods and, if applicable, ex-post adjustment mechanisms for the variable component.*

Not applicable.

*l) Information on any provisions for holding securities in the portfolio after their acquisition, indicating the retention periods and the criteria used to determine these periods.*

There are no clauses requiring holding securities because there are no incentive plans linked to securities.

*m) Policy relating to the remuneration envisaged in the event of termination of office or the employment relationship, specifying which circumstances determine the onset of the right and the possible connection between such remuneration and the Company's performance.*

There are no compensation policies in the event of termination of office or the employment relationship.

*n) Information on the presence of any insurance, social security or pension arrangements other than those required by law.*

As already indicated in letter g) above, the Company has taken out a cumulative insurance policy against accidents and for the legal protection of all Directors and Executives.

*o) Remuneration policies concerning: (i) independent directors, (ii) participation in committees and (iii) the performance of special duties (chair, vice chair, etc.).*

The right to the remuneration accrues upon appointment. Each of the independent non-executive Directors is only paid the fixed component equal to Euro 12,000.00 gross per year, on a monthly basis, in addition to reimbursement of expenses incurred during the performance of their duties and without prejudice to the additional remuneration of Euro 8,000.00 for the Chair of the Management Control Committee and the additional remuneration of Euro 6,000.00 for the members of the Management Control Committee.

This remuneration also includes remuneration for participation in the individual internal Committees of the Company.

For the offices of Chair, Vice Chair and Chief Executive Officer, payment of the fixed component is envisaged as per letter f), resolved by the Board of Directors on 20 May 2024, and the variable component as per letter h), in addition to the fixed remuneration for the office of Director resolved by the Shareholders' Meeting of 29 April 2024.

*p) Whether the remuneration policy has been defined using the remuneration policies of other companies as a reference and, if so, the criteria used to choose those companies.*

The Company's Remuneration Policy was defined without using remuneration policies adopted by other companies as a reference.

*q) Remuneration of the members of the supervisory board*

When appointing the Board of Directors, the Ordinary Shareholders' Meeting establishes a specific additional remuneration for the members of the Management Control Committee determined in each case as a fixed and equal amount, but with a specific increase for the Chair.

Moreover, the expenses incurred by the members of the Management Control Committee in the performance of their duties are reimbursed by the Company.

The same persons may be granted additional remuneration as members of the Supervisory Board.

*r) Exceptions for exceptional circumstances.*

The Company does not intend to make any exceptions to the Remuneration Policy in exceptional circumstances.

## SECTION II

### PART I

#### *1.1 Remuneration items*

Below is an adequate representation of each item that makes up the remuneration of those who hold the position of member of the Board of Directors, the Management Control Committee or Executive with strategic responsibilities.

#### Board of Directors

##### a) Chair of the Board of Directors:

- Total gross annual fixed component of Euro 60,000.00, resolved by the Shareholders' Meeting of 29 April 2024, as supplemented by the resolution of the Board of Directors of 20 May 2024, for the entire term of office.
- Variable component as detailed in Section I - letter h) above.
- Non-monetary benefits: cumulative insurance policy for legal protection.
- There is no provision for an end-of-service indemnity.

##### b) Vice Chair of the Board of Directors:

- Total gross annual fixed component of Euro 30,000.00, resolved by the Shareholders' Meeting of 29 April 2024, as supplemented by the resolution of the Board of Directors of 20 May 2024, for the entire term of office.
- Variable component as detailed in Section I - letter h) above.
- Non-monetary benefits: cumulative insurance policy for legal protection.
- There is no provision for an end-of-service indemnity.

##### c) Chief Executive Officer:

- Total gross annual fixed component of Euro 30,000.00, resolved by the Shareholders' Meeting of 29 April 2024, as supplemented by the resolution of the Board of Directors of 20 May 2024, for the entire term of office.
- Variable component as detailed in Section I - letter h) above.
- Non-monetary benefits: cumulative insurance policy for legal protection.
- There is no provision for an end-of-service indemnity.

##### d) Non-executive directors:

- Gross fixed annual component of Euro 12,000.00, approved by the Shareholders' Meeting on 29 April 2024 for the entire duration of the mandate.
- Variable component as detailed in Section I - letter h) above.
- Non-monetary benefits: cumulative insurance policy for legal protection.
- There is no provision for an end-of-service indemnity.

#### Management Control Committee

##### a) Chair of the Management Control Committee

- Gross fixed annual component of Euro 20,000.00, approved by the Shareholders' Meeting on 29 April 2024 for the entire duration of the mandate.
- There is no variable component.
- Non-monetary benefits: cumulative insurance policy for legal protection.

##### b) Members of the Management Control Committee

- Gross fixed annual component of Euro 18,000.00, approved by the Shareholders' Meeting on 29 April 2024 for the entire duration of the mandate.
- There is no variable component.
- Non-monetary benefits: cumulative insurance policy for legal protection.

#### Executives with strategic responsibilities

- the fixed component consists of the fixed annual gross remuneration envisaged in their individual signed contracts, in accordance with the applicable collective agreements.
- Variable component as detailed in Section I - letter h) above.

- Non-monetary benefits: cumulative insurance policy for legal protection.
- There is no provision for an end-of-service indemnity.

#### 1.2 Agreements providing for compensation in the event of early termination of the relationship

There are no agreements that envisage remuneration in the event of early termination of the relationship.

#### 1.3 Exceptions applied to the policy

No exceptions to the Remuneration Policy were applied in 2025.

#### 1.4 Application of ex-post adjustment mechanisms (clawbacks and/or penalties)

No ex-post adjustment mechanisms for the variable component were applied during the year 2025.

#### 1.5 Change in remuneration and comparison information

The comparison between the annual variable component is shown below:

i) the total remuneration of each of the parties for whom the information referred to in this section of the Report is provided by name:

	2025	2024	2023
<b>Angelo Mastrolia</b>	0.0%	0.0%	0.0%
<b>Giuseppe Mastrolia</b>	0.0%	0.0%	0.0%
<b>Stefano Cometto</b>	0.0%	0.0%	33.4%
<b>Benedetta Mastrolia</b>	0.0%	0.0%	16.7%
<b>Edoardo Pozzoli</b>	N/A	N/A	-86.0%
<b>Valeria Bruni Giordani</b>	0.0%	0.0%	25.0%
<b>Anna Claudia Pellicelli</b>	0.0%	0.0%	25.0%
<b>Deborah Sassorossi</b>	N/A	N/A	0.0%
<b>Ester Sammartino</b>	0.0%	0.0%	0.0%
<b>Giovanni Rayneri</b>	0.0%	0.0%	0.0%

ii) of the Company's results (annual % change):

	2025	2024	2023
<b>Value of production</b>	0.5	4.1%	8.32%
<b>Operating profit/(loss)</b>	6.3%	11.3%	225.1%
<b>Shareholders' equity</b>	7%	3.4%	4.6%

iii) the average annual gross remuneration, based on full-time staffers, of employees other than those whose remuneration is represented by name in this section of the Report:

	2025	2024	2023
<b>Change</b>	2.4%	4.2%	1.3%

The average annual gross remuneration was calculated by dividing the total remuneration (used to calculate contributions) by the number of employees averaged over the months of actual work.

#### 1.6 Vote cast by the shareholders on this section II of the previous year

The Shareholders' Meeting held on 28 April 2025 resolved by majority in favour of the content of Section II of the Report on Remuneration Policy and Compensation Paid for the Year 2024.

**PART II**

Table 1 is annexed as envisaged in schedule no. 7-bis of the Issuers' Regulation.

**PART III**

Pursuant to the fourth paragraph of article 84-quater of the Issuers' Regulation, attached to this Report are the Company or subsidiary shares held by members of the Board of Directors and members of the Management Control Committee, as well as by spouses who are not legally separated and minor children, directly or through subsidiaries, trust companies or third parties resulting from the shareholders' register, communications received or other information acquired by the Directors themselves (Table 2 as envisaged in Schedule 7-ter of the Issuers' Regulation).

Turin, 30 March 2026

Chair of the Board of Directors  
Angelo Mastrolia

Table 1)

**REMUNERATION PAID TO BOARD MEMBERS**

Director	Position	First year of office	Expiry of office	Fixed remuneration	Salary	Remuneration for committee participation	Variable non-equity remuneration		Non-monetary benefits	Total	Equity compensation fair value	End-of-service indemnity accrued
							Variable remuneration	Profit-sharing				
<b>Angelo MASTROLIA</b>	<b>Chair</b>	<b>Apr-20</b>	<b>31/12/2026</b>									
Remuneration from CLI S.p.A.				60,000	-	-	-	-	-	60,000	-	-
Remuneration from subsidiaries				-	-	-	-	-	-	-	-	-
<b>Total</b>				<b>60,000</b>	-	-	-	-	-	<b>60,000</b>	-	-

Director	Position	First year of office	Expiry of office	Fixed remuneration	Salary	Remuneration for committee participation	Variable non-equity remuneration		Non-monetary benefits	Total	Equity compensation fair value	End-of-service indemnity accrued
							Variable remuneration	Profit-sharing				
<b>Giuseppe MASTROLIA</b>	<b>Vice Chair</b>	<b>Apr-20</b>	<b>31/12/2026</b>									
Remuneration from CLI S.p.A.				30,000	-	-	-	-	-	30,000	-	-
Remuneration from subsidiaries				-	-	-	-	-	-	-	-	-
<b>Total</b>				<b>30,000</b>	-	-	-	-	-	<b>30,000</b>	-	-

Director	Position	First year of office	Expiry of office	Fixed remuneration	Salary	Remuneration for committee participation	Variable non-equity remuneration		Other fees	Total	Equity compensation fair value	End-of-service indemnity accrued
							Variable remuneration	Profit-sharing				
<b>Stefano COMETTO</b>	<b>Depr./Amort. Executive Officer</b>	<b>Apr-20</b>	<b>31/12/2026</b>									
Remuneration from CLI S.p.A.				30,000	-	-	-	-	-	30,000	-	-
Remuneration from subsidiaries				-	-	-	-	-	-	-	-	-
<b>Total</b>				<b>30,000</b>	-	-	-	-	-	<b>30,000</b>	-	-



## REMUNERATION PAID TO MEMBERS OF THE MANAGEMENT CONTROL COMMITTEE

Component	Position	First year of office	Expiry of office	Fixed remuneration	Salary	Remuneration for committee participation	Non-variable equity remuneration		Non-monetary benefits	Other fees	Total	Equity compensation fair value	End-of-service indemnity accrued
							Variable remuneration	Profit-sharing					
<b>Giovanni RAYNERI</b>	Chair	2009	31/12/2026										
Remuneration from CLI S.p.A.				20,000 <b>20,000</b>							20,000 <b>20,000</b>		

Component	Position	First year of office	Expiry of office	Fixed remuneration	Salary	Remuneration for committee participation	Non-variable equity remuneration		Non-monetary benefits	Other fees	Total	Equity compensation fair value	End-of-service indemnity accrued
							Variable remuneration	Profit-sharing					
<b>Valeria BRUNI GIORDANI</b>	Component	Apr-20	31/12/2026										
Remuneration from CLI S.p.A.				18,000 <b>18,000</b>							18,000 <b>18,000</b>		

Component	Position	First year of office	Expiry of office	Fixed remuneration	Salary	Remuneration for committee participation	Non-variable equity remuneration		Non-monetary benefits	Other fees	Total	Equity compensation fair value	End-of-service indemnity accrued
							Variable remuneration	Profit-sharing					
<b>Anna Claudia PELLICELLI</b>	Component	Apr-20	31/12/2026										
Remuneration from CLI S.p.A.				18,000 <b>18,000</b>							18,000 <b>18,000</b>		

## REMUNERATION PAID TO SUPERVISORY BOARD MEMBERS TERMINATED DURING 2025

Standing Auditor	Position	First year of office	Expiry of office	Fixed remuneration	Salary	Remuneration for committee participation	Non-variable equity remuneration		Non-monetary benefits	Other fees	Total	Equity compensation fair value	End-of-service indemnity accrued
							Variable remuneration	Profit-sharing					
-	-	-	-										
-				-							-		

**COMPENSATION PAID TO EXECUTIVES WITH STRATEGIC RESPONSIBILITIES**

Director	Position	First year of office	Expiry of office	Fixed remuneration	Salary	Remuneration for committee participation	Variable non-equity remuneration		Other fees	Total	Equity compensation fair value	End-of-service indemnity accrued
							Variable remuneration	Profit-sharing				
<b>Fabio FAZZARI</b>	<b>Financial Reporting Officer</b>	<b>May-21</b>	<b>Until revocation</b>									
Remuneration from CLI S.p.A.				108,800.00	-	-	-	-	-	108,800.00	-	-
Remuneration from subsidiaries				-	-	-	-	-	-	-	-	-
<b>Total</b>				<b>108,800.00</b>	-	-	-	-	-	<b>108,800.00</b>	-	-

Table 2)

**SHARES HELD BY MEMBERS OF THE BOARD OF DIRECTORS, THE MANAGEMENT CONTROL COMMITTEE, AS WELL AS BY EXECUTIVES WITH STRATEGIC RESPONSIBILITIES**

<b>Name and Surname</b>	<b>Position</b>	<b>Investee company</b>	<b>Shares held at 31-Dec-24</b>	<b>Acquired in 2025</b>	<b>Sold in 2025</b>	<b>Shares held at 31-Dec-25</b>
Angelo Mastrolia	Chair of the BoD	Centrale del Latte d'Italia S.p.A. (*)	9,483,702	-	-	9,483,702

(\*) indirect shareholding held through the companies Newlat Group S.A. and NewPrinces S.p.A.

No other member of the Board of Directors, no member of the Management Control Committee and no Executive with strategic responsibilities own shares of Centrale del Latte d'Italia S.p.A.